

CELEBRATING



1992 - 2022



ANNUAL REPORT 2022

A LETTER FROM KEITH AND CHRIS



REFLECTING ON OUR PAST, FOCUSED ON THE FUTURE.

While we entered the year thinking about how far we've come, we exited 2022 with our minds excitedly fixed on the trajectory of our next 30 years.

Thanks to incredibly sound strategic planning from our finance department this year, we were able to rebalance the Aquarium's debt structure and set a new endpoint for the Aquarium's remaining obligations. This places us in a hugely advantageous position from which to reinvest in our facilities and expand our offerings so we can continue to awe visitors and enhance their experiences for decades to come.

From the addition of the Ocean Journey building nearly 20 years ago to dramatic transformations of our existing galleries, the

Aquarium is a place of constant, wondrous change. As 2022 came to a close, we began preparing the way for our next great addition: *Ridges to Rivers*. This dynamic refresh of our aging Discovery Hall gallery will shine a bright light on the vibrant aquatic life found in the rich waterways of Southern Appalachia.

To say that our first 30 years were memorable is an understatement. Without the vision, backing, and faith of so many, we never would have embarked on this adventure, much less traveled so far together. We look forward to where our journey takes us in the coming years.

As always, we thank you for your trust and support.

—Keith Sanford, CEO, and Chris McKee, Chair



Even at the crescendo of the optimistic buzz that greeted the Tennessee Aquarium's arrival on the riverfront in 1992, who could have foreseen how far we would come in three decades?

Who could have imagined the monumental role we would come to play in our region, the volume with which we would speak on behalf of all freshwater life, or the tens of millions of eyes we would open with our remarkable living collection and our engaging programming?

Entering 2022, it was impossible not to look back with awe — and no small amount of pride — at our first 30 years. By any measure, we have exceeded even the loftiest expectations that surrounded the initial vision for the Aquarium so many years ago.

During our grand opening celebration on May 1, 1992, Chattanooga Mayor Gene Roberts made a bold prophecy about the Aquarium's future:

“For decades to come, the people of this place will look back to this day and mark it as a magical moment. This is just the beginning of Chattanooga's renaissance, but oh, what a mighty beginning it is.”

— Former Chattanooga Mayor Gene Roberts

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Indeed, the years that followed have been full of growth and impact, wonder and remarkable achievements, for us and the city. In 2022, we took a moment to commemorate these milestones and acknowledge the tight-knit bonds with our community that have been at the bedrock of our existence.

On April 30th, we paid homage to this vital relationship with our neighbors and most-ardent supporters with a free, all-day celebration filled with music and laughter capped off by a fireworks display that echoed the pyrotechnic finale of our grand opening 30 years earlier.

To say that we've been a driving force in the community is one thing, but we have the numbers to back it up. On the eve of



our anniversary, we received an updated economic impact report prepared by Dr. Rachel Fu, director of the Eric Friedheim Tourism Institute and professor and chair of tourism, hospitality, and event management at the University of Florida.

Since 1992, Dr. Fu and her team's research found that the Aquarium has driven \$4.88 billion in direct and indirect spending to Hamilton County. This amount is a dramatic increase from the \$3.3 billion in spending reported in our previous economic impact study released in 2017.

During our tenure on the waterfront, out-of-town visitors have paid more than \$300 million in state and local taxes, helping support vital municipal services such as schools, police, and fire departments.

On our anniversary, we were reminded — as we are every day — how profoundly positive our impact on the community has been, generating tremendous economic growth while opening generations of eyes to the wonders of freshwater life.

Education outreach programs grew in 2022 as more schools welcomed our team back to the classroom. Additional programming was delivered to schools beyond our region through digital outreach. The virtual curriculum that was developed during the pandemic, and continues to improve, remains a popular option for many teachers, especially those who seek content focusing on freshwater habitats and animals.

TAKING ON PLASTIC



Our mission is to connect people with nature and empower them to make informed decisions about water and wildlife. We aren't just a showcase for the majesty and beauty of the countless animals that rely on freshwater; we are also their voice.

This year, we trained our sights on raising awareness of a looming menace that could dramatically affect all life, including our own: plastic pollution.

With the remarkable acceleration of global plastic production in the last 60 years, especially of the single-use variety, the volume of this material moving from land into the water is staggering. Helping to turn the tide on plastic is one of the greatest environmental challenges of our lifetime.

As with any great undertaking, we cannot — and should not — try to tackle it alone. Throughout 2022, we sought out partners who could expand our efforts, amplify the reach of our messaging about this growing menace and encourage the kinds of lifestyle changes that will reduce the public's dependence on plastic.

In April, we were proud to become temporary host to more than a dozen works by Washed Ashore. This Oregon-based artistic collective creates larger-than-life, whimsical, colorful statues of aquatic animals using plastic items recovered from beaches.

During its six-month residency at the Aquarium, this collection of awe-inspiring, thought-provoking art created countless

picture-worthy moments and generated broader discussions about the role we all play in contributing to the influx of plastic into our water.

To commemorate World Water Day, the Aquarium and Washed Ashore co-hosted a special live stream discussing plastic pollution with Fabien Cousteau, the famed filmmaker, author, aquanaut, and torchbearer of the Cousteau conservation legacy.

Although we had to bid farewell to Washed Ashore in October, we were excited to announce that one of these incredible works would find a forever home on our campus. Thanks to a generous grant, Stella the Seahorse is now a permanent fixture in the Ocean Journey building.





Our own team members were so inspired by Washed Ashore that they collected plastic material to create their own masterwork, an enormous, colorful sculpture of a Brook Trout. This piece, nicknamed “Trashy Trout,” has been installed in the River Journey building at the entrance to the *Ridges to Rivers* gallery. Now, wherever they go on our campus, guests will never be too far from an eye-catching reminder of the impact plastic has on our waterways.

Our partnership with Tennessee Department

of Transportation and its Nobody Trashes Tennessee anti-littering campaign found other outlets last year. Thanks to grants from the department and Keep the Tennessee River Beautiful, a Seabin was installed on the river behind our campus.

Seabins are electric skimmers that continuously filter larger plastic debris from the water’s surface. Ours is one of 18 installed on the Tennessee River, connecting the Aquarium to the largest network of these devices on any waterway in the world.

Our decade-long commitment to restoring Brook Trout

The Aquarium’s involvement in the restoration of Southern Appalachian Brook Trout to its ancestral waters ended its first decade in 2022. Our freshwater science team marked the occasion in the spring by releasing more than 1,100 juvenile trout raised at the Tennessee Aquarium Conservation Institute into a stream descending through the southern reaches of the Cherokee National Forest.

The campaign to bring Tennessee’s only native trout back to the Volunteer State began in the 1980s, and the Aquarium began contributing its propagation expertise to the restoration in 2012.

Our freshwater scientists collaborate with numerous partners in this effort, including Tennessee Wildlife Resources Agency, U.S. Forest Service, and U.S. Fish and Wildlife Service. This propagation work is fueled by grants through the sale of specialty license plates by the Appalachian Chapter of Trout Unlimited. In all, Trout Unlimited’s financial contributions to the program have exceeded \$80,000 since it began supporting the Aquarium’s work.

Since 2012, we and our partners have seen tremendous success and made substantial forward progress in helping this beautiful native fish. Streams targeted for stocking have seen signs of wild reproduction — welcome milestones that have allowed restoration efforts to shift to new streams over the years. Counting 2022’s class of released juveniles, the Aquarium is responsible for raising more than 4,000 trout in support of this cause.



REGIONAL IMPACT



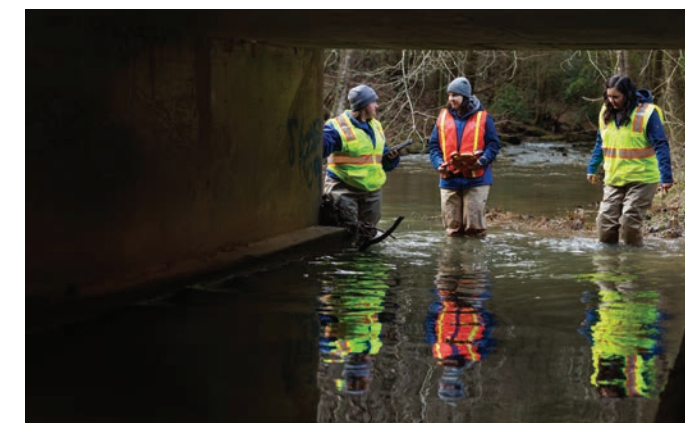
Our impact on water quality will continue to grow for the next five years, thanks to the announcement of substantial funding from the U.S. Department of Agriculture that will guide Southeast Tennessee farmers toward more productive, sustainable use of their land. In August, we received news we will be assisting USDA's Natural Resources Conservation Service with the targeted dispersal of \$10 million to area landowners as part of a Regional Conservation Partnership Program.

This was the largest of more than 40 such appropriations USDA awarded in 2022 and will fund land improvements in Sequatchie Valley and Walden Ridge that will help reduce the impact of farming on nearby streams

while also improving the bottom line of farmers. The area targeted by the grant is of particular concern to our scientists as it is the last known home to the Laurel Dace, which is considered one of the top 10 most-endangered fish in North America.

Our efforts on Walden Ridge ramped up in 2022. Our scientists are continuing an ongoing survey of road culverts here and elsewhere in the region to determine how they affect the ability of fish and other aquatic life to navigate waterways near road crossings.

Thanks to grant funding from the National Fish and Wildlife Foundation, a problematic culvert will be replaced in the coming year.



Almost a third of a million Lake Sturgeon released

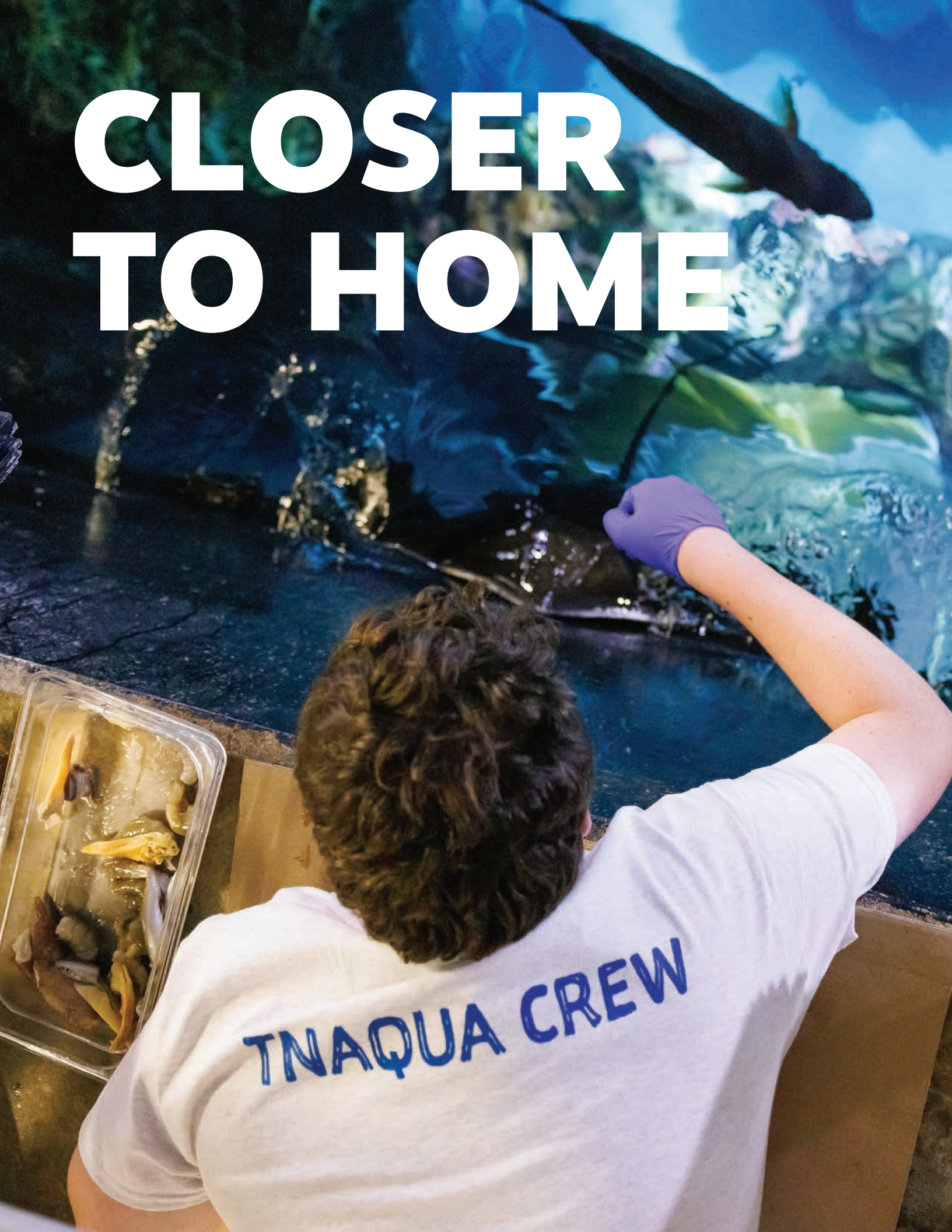
In 2000, the Aquarium and several hopeful partners began a long-term program to bring Lake Sturgeon back to the Tennessee River. Over the course of 22 years of annual releases, we and our partners in the Lake Sturgeon Working Group have released just shy of a third of a million juvenile sturgeon into the Tennessee and Cumberland rivers.

Female sturgeon cannot begin to reproduce until reaching at least 20 years of age.

Because of the long delay between hatching and any possible wild reproduction, the pursuit of creating a self-sustaining population in the river has become a generational undertaking.

To ensure continued interest and community support of this effort into the future, we invited the public, our staff, and representatives from our partners to take part in a series of sturgeon releases this year. By taking a hand in these events, participants enjoyed a memorable experience that will hopefully stoke interest in the survival of these living fossils for years to come.





CLOSER TO HOME



The Aquarium is far more than just a world-class tourist destination. One of our fundamental roles is to serve as an educational resource for students and teachers. In 2022, we reaped the benefits of our recent education department build-out, which began the return of much-missed programming and amplified our impact on under resourced populations.

Throughout the year, our enthusiastic team of community engagement educators were hard at work escorting our animal ambassadors to area schools and community centers and reviving offerings like Sleep in the Deep

overnight visits and Deeper Dives behind-the-scenes tours.

Our summer camps returned fully. For six weeks, thousands of campers explored our campus, engaged in fun learning opportunities and, in some cases, even worked alongside our scientists in the field. These exciting experiences undoubtedly gave birth to many lifelong memories and forged strong connections between these young people and the natural world.

Shark Conservation

In the summer, we were delighted to announce the successful hatching of a trio of Short-tail Nurse Shark pups on our campus. The arrival of these critically endangered animals in an off-exhibit incubation system conveniently dovetailed with the onset of Shark Week and the accompanying worldwide fervor for any and all shark-related news.

The pups hatched from eggs laid at the Aquarium by adults who were sent to the Aquarium in 2021 — along with numerous juveniles and previously fertilized eggs — by a Canadian collector. Short-tail Nurse Sharks are only found in the Indian Ocean along the eastern coast of Africa. These three pups are the first individuals of this critically endangered species to hatch from eggs laid

at our facility. According to the Species360 Zoological Information Management System (ZIMS) database, the Aquarium now is home to half of all Short-tail Nurse Sharks currently being cared for at zoological institutions.

The arrival of the pups wasn't the only shark-tastic news we shared in 2022. The Secret Reef became the focus of national attention this year when the always-live web cam into our largest exhibit captured footage of Sand Tiger Shark mating behavior. Clips featuring this rarely documented activity made waves around the country.

Moments like this reflect the valuable contributions online resources such as our web cam and educational video series make to fueling public interest in and curiosity for our animals, specifically, as well as the rest of the natural world.





IMAX IMPRESSES



The Aquarium's many successes this year continued across the street from our main campus at the IMAX 3D Theater.

This fall, we welcomed our 9 millionth guest to the theater and upgraded its massive, six-story screen just in time to serve as the host facility for the Giant Screen Cinema Association's annual conference. This event attracted production companies and filmmakers from around the globe to Chattanooga, where we hosted sneak peeks at many exciting upcoming releases and in-process projects.

Throughout the year, our theater has continued to present first-run showings of many feature films. Combined with our upgrade to an IMAX with Laser projection system in 2016, this shift to expanding our offerings has firmly secured our place in the

minds of many moviegoers as a must-visit facility.

In all, the IMAX 3D Theater's schedule included 19 current blockbusters and special re-releases. Many of these films were so well-received that we extended their showings to accommodate uptick in demand from giant-screen film fans.

Toward the end of the year, we successfully dipped our toes into the realm of IMAX Live event streaming by offering local music fans an exclusive invitation to digitally attend iHeartRadio's enormously popular Jingle Ball concert in Madison Square Garden. This event gave us the experience necessary to seize future opportunities to leverage our theater's cutting-edge technology and Chattanooga's best-in-class internet service.

A big year for our big screen

In 2022, the Tennessee Aquarium IMAX 3D Theater served as an embarkation point for a quartet of stunning giant-screen adventures to North America’s vast, bird-filled prairie wetlands (Wings Over Water 3D), into the rugged wilds of the Aussie outback (Australia’s Great Wild North 3D), rocketing through kelp forests (Sea Lions: Life By a Whisker 3D), or along colossal underwater superhighways (Ocean Odyssey 3D).

To ensure audiences connected more fully with these films and to help their messages resonate more strongly, we filmed online discussions with and hosted on-site visits by numerous experts, including:

Dr. Sylvia Earle, a legendary oceanographer and marine life advocate featured in Ocean Odyssey 3D

Marshall Johnson, the Chief Conservation Officer of the National Audubon Society and a featured expert in Wings Over Water 3D

Andrew Young, the Oscar-nominated director and cinematographer of Wings Over Water 3D

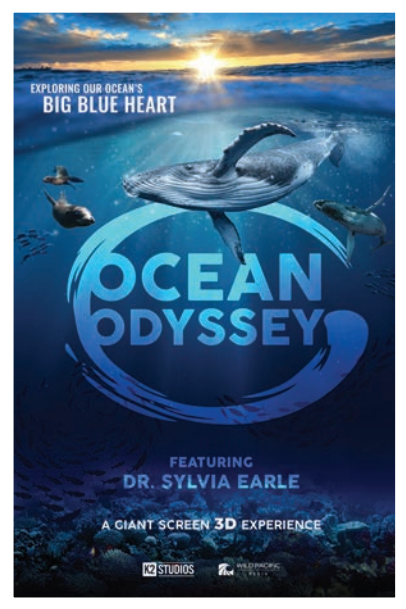
Nick Robinson, the writer/director/cinematographer of Ocean Odyssey 3D and Australia’s Great Wild North 3D



Dr. Sylvia Earle



Marshall Johnson



Celebrating milestone anniversaries

River Journey wasn’t the only 30th anniversary celebration in 2022. The success of the Aquarium is a direct result of the dedication and commitment of its greatest resource — its staff. Many Aquarium employees have been on the waterfront as long as — or even longer than — our buildings.

In 2022, the following staff members commemorated their 30th year of employment at the Aquarium:



Gordon Stalans,
Chief Financial Officer/
Chief Information Officer



Darleene Cole,
Senior Manager of
Volunteer Services



Charlene Nash,
Senior Horticulturist



Gene Dwyer,
Senior Manager of
Visitor Services



Todd Stailey,
A/V Technician and
Staff Photographer



Jeff Worley,
Senior Manager of
Exhibit Services



2022 Education Outreach Achievements:

**Numbers do not include on-site programming or tours.*



A Year to Celebrate

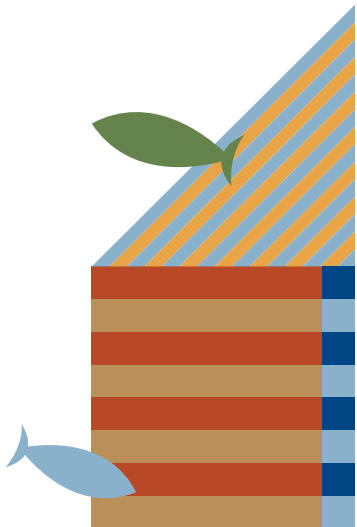
Late in the year we received an update on our key performance indicators from IMPACTS Experience.

Over the past 10 years the public perception of the Tennessee Aquarium as a conservation organization has grown steadily both regionally and nationally. **More than 70% of those surveyed trust the Aquarium to act in the best interests of the public**, will support our mission, and would like the Tennessee Aquarium to recommend certain behaviors or ways to support our work.

And for the second year in a row, our team was ranked number one in hospitality from a field of 224 visitor serving organizations. We were in the 99th percentile of all assessed organizations.



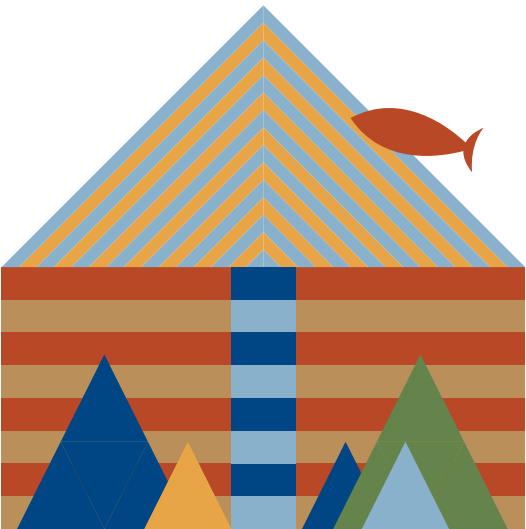
129
TOTAL OUTREACH
PROGRAMS DELIVERED



MORE THAN
8,200
PEOPLE REACHED



MORE THAN
4,800
TITLE 1 STUDENTS



GETTING BACK ON TRACK

The Aquarium experienced strong attendance and revenues last year, finally rising back to almost normal business levels. And while school groups began to return in 2022, those numbers are still slow to reach pre-pandemic volumes.

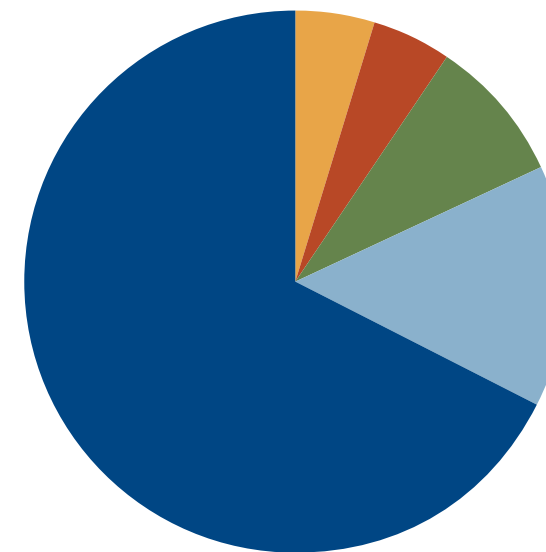
Expenses were compressed last year which helped improve our balance sheet. In our 30 years of operation, 2022 was the second

most successful year financially. Net cash flow for the year was \$3.6 million, which was about \$2.7 million better than our budget.

These reserves will enable us to make future investments in our facilities, staff and programs that allow us to more effectively deliver on our mission.

—Gordon Stalans, Vice President-CFO, CIO

SOURCES:
\$27,675,247



Admissions **67.73%**

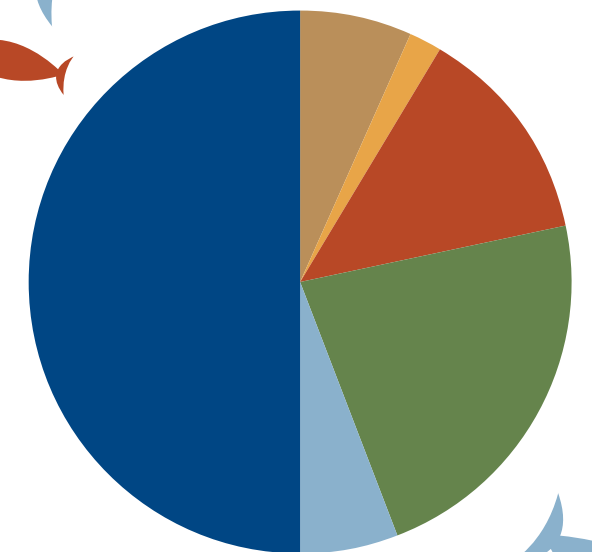
Guest Experiences **14.35%**

Membership **8.48%**

Contributed Support **4.84%**

Other **4.60%**

USES:
\$24,560,392



Educational Programming
and Animal Care **50.18%**

Guest Experiences **5.89%**

Administrative **22.28%**

Marketing **13.09%**

Fundraising **2.03%**

Debt Service **6.52%**

Complete audited financial statements are available at tnaqua.org/about-us/financials-and-annual-report.

Free Press	McKee Foods	W.R. Grace & Company	Institute of Museum &	Turtle Survival Alliance	Full Time Staff	Lee Mann	Todd Arrants	David Green	Joe Pope, Jr
Chattanooga Tourism	Miller & Martin	WalMart Foundation	Library Services	United States	30+ Years	Kevin Martin	Anne Atkinson	Terry Gruber	Tony Porter
Company	Miller Industries	West Rock - Mill Division	Limestone Valley	Department of	Jackson Andrews	Matt McLelland	Andy Avel	Randy Haines	Tish Pritchett
CHI Memorial	Naked River Brewery	Whirlpool Corporation	Resource	Agriculture	Peter Burman	Ruth McMahon	Dan Backlund	Sarah Hefner	Butch Reese
Health System	New Country 107.9	Whiteboard Engagement	Conservation	United Way of Greater	Kevin Calhoon	Sue Minton	John Baldwin	Wendy Hill	Chris Rice
Children's Hospital	Newell Brands	Center	and Development	Chattanooga	Darleene Cole	Marcia Murray	Angela Ballard	Brenda Hodges	C. J. Rice
at Erlanger	Parkridge Health System	WDEF News 12	Lyndhurst Foundation	University of Georgia	Gene Dwyer	Greg Olivares	Mike Ballard	Michael Hooper	Robin Rice
Coca-Cola	Pinnacle Financial	WTCL	Madagascar Fauna &	University of Tennessee	Rodney Fuller	Allan Parris	Bentley Bamburg	Wendy Hooper	Ed Ripley
Colonial Pipeline	Partners	WTVC Newschannel 9	Flora Group	at Chattanooga	David Gilreath	Jose' Pinacho	Steve Bamburg	Savannah Howard	Nelson Rodriguez
Company	Pointer Management	98.1 The Lake	National Fish & Wildlife	University of Tennessee	Diane Hanson	Joe Pope	Kelly Barkwell	Dale Ingram	Wanda Rodriguez
COS Business Products	Power 94	103.7 Kiss FM	Foundation	US Fish & Wildlife	Christian Keller, D. V. M.	Betsi Pryor	Richard Barnes	Charity Johns	David Romba
& Interiors	Reagan Outdoor	The Tennessee Aquarium is grateful for the generosity of the following grant makers and partners.	National Oceanic	Service	Charlene Nash	Susan Schott	Keith Barnes	Jerry Johnson	John Salter
Counts Company	Advertising		& Atmospheric	US Forest Service	Mara-Lynne Payne	Peter Sestak	Linda Black	Michael Jones	Mack Schmidt
CREATE Foundation, Inc.	Regions Bank		Administration	US Geological Survey	Todd Stailey	Deborah Smith	John Boatner	Christopher Kay	Bob Scire
Culligan Water Systems	RiverCity Company		Natural Resources	World Wildlife Fund	Gordon Stalans	Catherine Stoddard	Kathy Bougie	Kelly Kirkland	Peter Sestak
DoubleTree by Hilton	Russ Blakely &		Conservation Service	Our staff's commitment to excellence is the primary reason our institution is among the most respected in the nation. We are grateful to the following employees who give over and above their daily service to support our mission.		Shawn Stoddard	Barry Bullard	Amanda Korous	John Shaffer
Hotel Chattanooga,	Associates		The Nature			Wade Taylor	Todd Burkhart	Darin Lang	Haley Shealy
Downtown	Signal Voice and Data		Conservancy			Rosemary Whitaker	Alex Burroughs	John LaVoy	Melody Shekari
Eagle Mechanical	Siskin Steel and Supply		Office of National			Jackie Whitlock	David Butler	Jon Law	Lisa Shier
Elder's Ace Hardware	Company		Marine Sanctuaries			Nan Williams	Matthew Cain	Megan Lott	William Sisk
Electronic Controls, Inc.	SpringHill Suites by		Riverview Foundation			ANIMAL KEEPER ASSISTANT	Benjamin Chambers	Tim Lott	Bernadette Slater
Embassy Suites by Hilton	Marriott Chattanooga		Sewanee: University				Howard Charnell	Jimmy Lowrey	Graham Slater
Chattanooga	Downtown/Cameron		of the South				Tim Chastain	Rob MacDonald	Paull Slater
Hamilton Place	Harbor		SK Films Inc.				Greg Clements	Lee Mann	Deborah Smith
Empire Distributors of	Southern Champion Tray		Southeast Aquatic				Jim Clemmer	Jeff Marcinek	Bo Smith
Tennessee, Inc.	Starr Mathews Insurance		Resources Partnership				Lisa Coble	Kevin Martin	Wade Taylor
EPB Fiber Optics	Sunny 92.3		Southeast Tennessee				Doug Cogswell	Jere Matty	Rebecca Thomas
Erlanger Health System	Talk Radio 102.3		Development District				Shawn Coulter	Paul Mayer	Jerry Thompson
Event Network	Tennessee American		Southeast Zoo Alliance				Morgan Iverson	Bryan McConkey	George Tomlinson
First Horizon	Water		for Reproduction &				Lindsey Lewis	Marissa McConkey	Chris Tucker
First Horizon Foundation	Tennessee Department		Conservation				Emma Madewell	Eric McDade	Jason Turner
Food City	of Environment and		State of Tennessee	Jonathan Moss	Adam McDaniel	Al Underbrink			
Goldbond, Inc.	Conservation		Foundation of South	Hannah Shepperd	Susan McElhannon	Sonny Vick			
Groove 93	Tennessee Valley		Alabama	Karen Spence	Matt McLelland	Craig Walker			
Hits 96	Authority		Conservation Fisheries,	Sydney Stovall	Sarah McMahon	John Walker			
iSustain Inc.	Tennessee Valley FCU		Inc.	Bayleigh Thomas-Welch	Andrew Meador	Andrew West			
The Johnson Group	Tennessee Valley Public		Cooperative Ecosystem	Todd Burkhart	Michael Miller	Jackie Whitlock			
JP Morgan Chase & Co.	Power Association		Studies Units Network	David Butler	Roy Miller	Ann Williams			
Kenco Group, Inc.	Tennessee Wildlife		The Episcopal Church	Brenda Carson	Sue Minton	Craig Williams			
Kinsey Probasco Hays	Resources Agency		Footprint Foundation	Tim Chastain	Will Mitchum	Mike Wilson			
Komatsu America	The Chattanooga Hotel		Georgia Department of	Jim Clemmer	Karen Estes	Pete Winkler			
Corporation	The Edwin Hotel		Natural Resources	Doug Cogswell	Veronica Fallin	Vonda Wooten			
Kone Elevator	The Westin Chattanooga		Girls Preparatory School	Shawn Coulter	Frank Feather	Robert Zielke			
KZ106	Truist		Global Wildlife	Ed Dunlop	Mary Fedde				
Lawson Electric Co.	Ultimate Software		Conservation	Tony Dwornitski	Bernie Flank	Brian Osgood	DIVE SUPPORT		
Life Care Centers of	University of Georgia		Great Smoky Mountains	Fran Hiestand	Greg Foster	Doug Overdeer	Joe Pope		
America	Unum		National Park	Mary Holland	April Gardner	Perry Payne	Butch Reese		
Local 3 News	US 101		Hazel Montague	Joan Hoskins	Alan Gilbert	Leif Peterson	Martha Summa-		
Lodge Manufacturing	The Vincit Group		Hutcheson	Mark Issenberg	John Gildernew	Jose' Pinacho	Chadwich		
March Adams &	Volkswagen		Foundation	Diana Jacobsen	Lois Gildernew	Mike Poe			
Associates	Chattanooga		Appalachian Chapter	Bev Kriewald	Marshall Gladish	Joe Pope			

EDUCATION

George Bartnik
Chip Bell
Ian Brunetz
CJ Carter
Marion Cook
Joe D’Agostino
Jack Danner
Debbie Donohue
Jenny Etheridge
Denise Gammel
Joan Hoskins
Diana Jacobsen
JoAnne Kittle
Minh Le
Jenn Lehman
Peggy Mynatt
Dean Sanders
Bonnie Wassin
Kent Webb

ENRICHMENT

Robbie Fife
Stephanie Fife

FOOD PREP CHEF

Jennifer Avery
Beth Brellenthin
Leslie Brown
Lisa Clayton
Beth Estlick
Ann Giebert
Julia Grubb
Hideo Kawakami
Emma Mabry
Phyllis McAdams
Van McAdams
Ava McBryar
Brady McGowan
Jay Sutter
Tamie Suzuki Kawakami
Deb Williams
Jamie Wilson

GUEST AMBASSADOR

Onawa Henson
Martha Quezada
Miranda Quezada

HERPETOLOGY

Jared Burns
Sharon Klein
Jade Lecker
Dane Williams

HORTICULTURE

Lauren Bailey
Cami Baldivid
Alayna Best
Beth Brellenthin
Scott Chambley
Tracy Craddock
Diana Davies
Arona DeSure
Donna Deweese
Steve DuBose
Janet Dutto
Joe Dutto
Lisa Fischer
Susan Garrett
Patti Giles
Ilene Gould
Kay Hagaman
Alicia Hamilton
Fran Hiestand
Susan Holden
Mary Holland
Fiona Hubbard
Mark Issenberg
Fort Jones
Linda Keown
Sharon Klein
Bev Kriewald
Trieu Le
Andrew London
David Long
Edmond Long
Patti Long
Shannon Lorenzo-Rivero
Emma Mabry
Heidi Mahlum
John Mathna
John Miller
Linda Miller
Elizabeth Monson
Allan Parris
Betsi Pryor
Richard Ralston, III

Ana Rico
Jackie Rico
Christine Schneider
Susan Schott
Charlene Simmons
Louis Spencer
Jerry Steiner
Sharon Steiner
Daniel Stubblefield
Eileen Thai
Kirstin Tucker
Bonnie Wassin
Rosemary Whitaker
Nancy Williams

HUSBANDRY

Cody Beavers
Brian De La Torre
Karah Nazor
Tim Policicchio
Shelly Simpson
Karen Spence
Martha Summa-
Chadwick
Deb Williams

MARKETING

Brenda Carson
Wes Hasden
Heidi Kelly
Kay Wallace
Les Wallace

NAIADS

Scott Chambley
Mark Issenberg
Ruth McMahon
Rhonda Palmour
Charlene Simmons

PENGUINS

Eli Burgess
Jane Corn
Angela Dillard
Jessica Green
Michelle Henderson
Nick Henderson
Taylor Hixson
Morgan Iverson

Laura Moses
Ronette Oller
Ari Saveh
Jes Southern
Karen Spence
Catherine Stoddard
Shawn Stoddard

PLAZA

Lucas Cintron
Wilder Lopez
Malyki Taylor

REGISTRAR

Jeff Riehl

VETERINARY EXTERN

Danielle Arnold
Stephanie Caviglia
Darbi Jones
Matt Pickens
Cheryl Theile
Jillian Western

YOUTH VOLUNTEER

Leya Alani
Jake Blake
Anna Chen
Em Couch
Zayda DeJong
Tia Eaves
Onawa Henson
Michele Jiang
Harper Kelly
Caroline Klotz
Caroline Kokan
Cooper Lockwitz
Chloe Mondido
Abby Smith
Ryan Taylor
Aaron Williams
Cody Wilson

EMERITUS

Ed Adams
Fay Bailey*
Beth Anthony
Jerry Bowman
O’Neil Burton

Sandy Caldwell
Bill Caldwell
Donna Faulkner
Charlie Fox*
Iola Fulgham
Bill Godsey, Jr.
Sibyl Gore
Betty Hale
Dennis Harris
Gwen Harris
Arthur Hendrixson
Marty Hershey
Li-Hwa Huang
Douglas Jack
Charles Jennings
Judy Leach
Jim Lewis
Joyce Lewis
Ann O’Connell
Don Priddy
Richard Ralston
Eva Rock
Arlene Rucker
Crystal Rymer
Alice Sallee
Sylvia Saloshin*
Clara Shepherd
Sandra Standefer
Clifton Tinkham
Zelta Tinkham
Katherine Whiddon
Nan Williams
Wanda Wilmoth
Claudia Zaborowsky*

*Deceased





CHATTANOOGA RIVERFRONT | TNAQUA.ORG

One Broad Street • Chattanooga, Tennessee 37402

Planned gifts help ensure a world-class Aquarium experience for future generations to enjoy.

Contact Melanie King at 423-785-4038 to learn more about joining The Watershed Society.

We also offer FreeWill—an online estate planning service. This tool is provided to Aquarium supporters for free.

www.freewill.com/tnaqua